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Leading Holdings Group Limited

領地控股集團有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 6999)

QUARTERLY UPDATE ON THE IMPLEMENTATION OF PLANS AND MEASURES IN RESOLVING THE DISCLAIMER OF OPINION

The board (the “**Board**”) of directors (the “**Directors**”) of Leading Holdings Group Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) would like to provide an update in relation to the plans and measures implemented by the Group (the “**Plans and Measures**”) with a view to improve the liquidity and financial position of the Group and resolving the disclaimer of opinion by the Company’s auditor relating to going concern (the “**Disclaimer of Opinion**”) as set out in the Company’s annual report for the year ended 31 December 2024 (the “**Annual Report**”). Unless otherwise defined, capitalized terms used in this announcement have the same meanings as defined in the Annual Report.

The status of the implementation of the Plans and Measures up to the date of this announcement is summarized as follows:-

- (a) the Group has continued to actively negotiate with the Group’s existing lenders to seek renewal or extension for repayment of the Group’s bank and other borrowings. For the period from 1 June 2025 to 30 September 2025, renewal or extension for repayment was yet to be agreed.
- (b) the Group has been actively negotiating with several financial institutions to obtain new loans at a reasonable cost for ensuring delivery of its property projects under development or lower the interest rate for existing loans. For the period from 1 July 2025 to 30 September 2025, the Group had no new developments in its negotiations with financial institutions regarding the reduction of loan interest rates.

- (c) the Group has continued to seek other alternative financing and borrowings to finance the settlement of its existing financial obligations and future operating and capital expenditures. In 2025, up to the date of this announcement, no new financing or borrowings were obtained.
- (d) the Group has prepared and implemented a business strategy plan focusing on the acceleration of the sales of properties. From the beginning of 2025 and up to 30 September 2025, the contracted sales of the Group amounted to approximately RMB1,900 million (unaudited).
- (e) the Group has implemented measures to speed up the collection of outstanding sales proceeds and effectively control costs and expenses.
- (f) The Group has continued to seek suitable opportunities to dispose of its equity interests in certain project development companies in order to generate additional cash inflows. In 2025, up to the date of this announcement, the Group was yet to identify any suitable opportunity.
- (g) the Group has been proactive in seeking ways to settle the outstanding litigations of the Group. In 2025, up to the date of this announcement, the Group has been discussing with the potential creditors of the Group to settle the outstanding litigations of the Group.
- (h) the negotiation and restructuring plan are still on-going in the first half of 2025. In this regard, the Company has been communicating and constructively engaging with certain holders of the offshore senior notes issued by the Company to facilitate the formulation of the a holistic solution with respect to the Company's offshore senior notes. As at the date of this announcement, no material development has been achieved in this regard.

The Company will publish announcement(s) for the updates regarding the Disclaimer of Opinion as and when appropriate in accordance with the Listing Rules and/or as required by the Stock Exchange.

Shareholders and potential investors are advised to exercise caution when dealing in the securities of the Company.

By order of the Board
Leading Holdings Group Limited
Liu Yuhui
Chairman

Hong Kong, 10 October 2025

As at the date of this announcement, the Board comprises Mr. Liu Yuhui and Mr. Luo Changlin as executive Directors and Mr. Zhang Guanghu as independent non-executive Director.